2011 Annual Report Enhanced Member Value



service quality strength integrity



2011 Annual Report

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Enhanced Member Value

In 1948, 10 employees of Oak Ridge National Laboratory put forth \$50 in order to found ORNL Federal Credit Union (ORNL FCU) and offer lab employees better rates and terms than were traditionally available. Since then, our Credit Union has expanded to welcome and offer membership to anyone in Central East Tennessee.

Today, ORNL Federal Credit Union boasts more than 150,000 members and assets of more than \$1.3 billion. ORNL FCU offers the products and services you need to meet your day-today banking and financial goals. As a community credit union, we are focused on delivering a valued member experience by providing the best products, services, and employees the industry has to offer.

Through our continued efforts to enrich our members' financial lives, the Credit Union has and will continue to grow—just as the 10 lab employees envisioned 64 years ago.

A MESSAGE FROM THE CHAIRMAN

Tam pleased to report that, thanks to your continued trust, ORNL Federal Credit Union had an outstanding year in 2011. In the face of sweeping financial reform and continuing

turbulence in global, national, and local economies, our management team and employees have remained steadfast in continuing to focus on putting the financial needs of our members first and providing outstanding service.

In April 2011, we announced our new President and Chief Executive Officer, Chris Johnson. Chris brings over 25 years of credit union experience to his new position. Under his leadership, a series of successful organizational and management changes were made, all designed to strengthen our commitment to "become the preferred Credit Union in East Tennessee, by delivering unparalleled, enhanced member value."

As we look forward to 2012, I am confident that our management team and employees are poised and prepared to achieve our goals and objectives. We will continue to position ORNL Federal Credit Union for success and deliver our mission in spite of regulatory pressures or changes.

I am honored to have served on this Board of Directors for the past 13 years and look forward to many more years of continued success.

Marona

Mason Oakes Chairman, ORNL FCU

A MESSAGE FROM THE PRESIDENT

 $2011 \stackrel{\text{was an outstanding year despite the ongoing}}{\text{economic challenges that face our industry}} \\ \text{and the nation. Most evident of our strength was our growth.}$

Your Credit Union ended the year with membership at 151,026. Total assets increased to \$1.35 billion at year-end, an increase for the year of \$76.3 million or 6.0%. Our deposits grew by \$63.8 million or 5.9% for the year, ending the year at \$1.15 billion. Net loans outstanding advanced \$13.3 million or 1.3% to a total outstanding of \$1.01 billion.

Our success last year was largely due to our dedicated employees and management team. We all win when our employees are engaged in their jobs and committed to the Credit Union and its members. Maintaining that continued dedication to exceptional member service remains our driving force. To that end, we are actively fostering an internal culture of high performance, developing member focused people and teams. These significant investments are being made to meet the ever-changing needs of our members and to guarantee your Credit Union can deliver enhanced member value and exceptional service.

We envision 2012 will be a year of new opportunities with new products, services, and technologies that will save you time and money and provide even greater value to your membership. On behalf of the management and staff, thank you for choosing ORNL Federal Credit Union.

Chis phis

Chris Johnson President/CEO, ORNL FCU



AGENDA 64th ANNUAL MEETING

- 1 / CALL TO ORDERa. Welcomeb. Quorum determination
- 2 / MINUTES OF 63rd ANNUAL MEETING
- 3 / ANNOUNCEMENT OF BOARD MEMBERS Introduction of newly appointed Board Members

- 4 / REPORTS
 - a. Chairman
 - b. Treasurer
 - c. Supervisory Committee
- 5 / OLD BUSINESS
- 6 / NEW BUSINESS
- 7 / ADJOURNMENT

NOMINATING COMMITTEE REPORT-

The ORNL Federal Credit Union Nominating Committee reviewed the qualifications of members who submitted their names for consideration as candidates for the Board of Directors. We hereby nominate the following three individuals (pictured at right in alphabetical order) for the three positions to be filled at our Credit Union's 64th Annual Meeting on March 1, 2012.

There were no candidate petitions filed with the Credit Union this year.

Respectfully submitted, Wanda McCrosky, Chair; James McKinley; Christy Griffith



Leigha Edwards



Randy Gorman



Jama Hill

SUPERVISORY COMMITTEE REPORT

The Supervisory Committee, which is appointed by the ORNL FCU Board of Directors, is responsible for ensuring that the Credit Union's financial records are in order and that necessary internal controls are in place to protect the Credit Union's assets for its members. The Supervisory Committee performs these functions by regularly reviewing the data from internal and external financial audits and examining the results from testing the Credit Union's internal controls.

To assist in the execution of these responsibilities, the committee engages several external audit and testing firms to provide independent oversight and opinions on the state of your Credit Union. In 2010, a multi-year contract was placed with the firm Nearman, Maynard, Valdez, CPAs to annually audit our Credit Union's financial status. The goals of the annual financial audit, ending 12/31/2011, were (1) to determine the reliability and integrity of your Credit Union's financial and operating information and (2) to review the Credit Union's compliance with generally accepted accounting principles. The 2011 financial audit is currently in progress.

After a competitive procurement in 2010, Sword & Shield Enterprise Security was selected to perform computer network vulnerability, penetration testing, Web application, and social engineering exposure assessments. The results for their 2011 audit found no significant issues. The Internal Audit Program, under the direction of the Supervisory Committee, provides an ongoing review of compliance with Credit Union policies and procedures. This program also includes an annual inspection of internal controls, cash, member loans, and other assets of your Credit Union. The audit program for the year 2011 was completed as planned with no major issues.

The Credit Union's Board of Directors and management are fully committed to complying with all applicable rules and regulations. As part of this ongoing commitment, the Supervisory Committee has the independent responsibility to monitor the Credit Union's business practices. Additional activities of the Supervisory Committee during 2011 included: approving the annual internal audit; creating monthly reports documenting Supervisory Committee activities; attending monthly Board of Directors meetings; participating in training programs; meeting with members of the management team; handling member complaints when directed by the NCUA; and participating in the Credit Union's strategic planning activities. The Supervisory Committee is pleased to report your Credit Union continues a tradition of excellent financial management and compliance.

TREASURER'S

CONSOLIDATED STATEMENT

CONSOLIDATED STATEMENT OF FINANCIAL CONDITION

OF FINANCIAL CONDITION		OF INCOME & EXPENSE					
Assets			10 Income		.1	2010	
Cash and cash equivalents	\$ 108,336,892						
Investments	\$ 159,976,955	\$ 122,139,868	68 Interest on loans to members		53,257,765	\$	55,617,615
Loans to members, net of the	\$ 996,501,797			<u>\$</u>	3,731,097	\$	4,690,126
allowance for loan losses			and cash equivalents				
Loans held for sale	\$ 13,541,875	\$ 12,193,238	<u>^</u>		<u>56,988,862</u>	\$	60,307,741
Accrued interest receivable	\$ 3,565,096	\$ 3,644,578					
Property and equipment	\$ 33,927,450	\$ 35,674,417	Interest Expense				
National Credit Union Share	\$ 10,640,982	\$ 10,124,626	Dividends on members' deposits	\$	8,849,253	\$	11,874,386
Insurance Fund deposit			Interest paid on borrowed funds	<u>\$</u>	1,689,231	\$	2,200,835
Other assets	<u>\$ 27,848,758</u>		Total Interest Expense	<u>\$</u>	10,538,484	\$	14,075,221
Total Assets	<u>\$ 1,354,339,805</u>	\$ 1,278,064,792					
			Net Interest Income	\$	46,450,378	\$	46,232,520
			Provision for Loan Losses	<u>\$</u>	6,326,314	\$	6,117,225
Liabilities and			Net Interest Income After				
Members' Equity			Provision for Loan Losses	<u>\$</u>	40,124,064	\$	40,115,295
<u>Liabilities</u>			Non-Interest Income				
Members' deposits	\$ 1,151,408,810		Fee income	\$	10,490,380	<u>\$</u>	11,038,118
Accrued expenses and	\$ 23,280,088	\$ 8,705,101	Other non-interest income	\$	13,201,028	\$	12,602,769
other liabilities			Gain/(Loss) on investments	\$	88,992	\$	63,720
Borrowed funds	<u>\$ 43,607,427</u>		Mortgage servicing rights	\$	(332,305)	\$	450,001
Total Liabilities	<u>\$ 1,218,296,325</u>	\$ 1,152,447,709	valuation				
			Total Non-Interest Income	<u>\$</u>	23,448,095	\$	24,154,608
Members' Equity							
Retained earnings	<u>\$ 139,527,873</u>		Income Before General and				
Accumulated other	<u>\$ (3,484,393)</u>	\$ (5,361,476)	Administrative Expenses	<u>\$</u>	63,572,159	\$	64,269,903
comprehensive gain/(loss)							
Total Members' Equity	<u>\$ 136,043,480</u>	\$ 125,617,083	General and				
			Administrative Expenses				
			Salaries and benefits	\$	28,817,949	\$	29,428,223
Total Liabilities			Operations	\$	15,826,130	\$	13,807,708
and Members' Equity	<u>\$ 1,354,339,805</u>	\$ 1,278,064,792	Occupancy	\$	4,687,936	\$	4,775,112
			NCUSIF Premium	\$	2,660,246	\$	2,619,277
			Other	<u>\$</u>	3,030,545		2,992,542
			Total General and	<u>\$</u>	55,022,806	\$	53,622,862
			Administrative Expenses				
			Net Income	<u>\$</u>	8,549,353	\$	10,647,041

NOTES TO FINANCIAL STATEMENTS

1. Cash and Cash Equivalents - Cash and cash equivalents consist of cash on hand, demand deposits, money market funds and non-term share deposits in Volunteer Corporate Credit Union.

2. Investments - Investments consist primarily of government agency securities, mortgage backed securities and term deposits at other insured

Loans	\mathcal{N}	lem	her
Louino			

	12/31/11	12/31/10
First Mortgage Real Estate	\$ 355,199,661	\$ 309,786,751
Other Real Estate	\$ 148,516,836	\$ 161,204,959
Member Business	\$ 138,334,990	\$ 149,246,614
Automobile	\$ 311,635,057	\$ 311,196,363
Unsecured	\$ 35,584,018	\$ 27,421,277
Other Loans	<u>\$ 49,015,852</u>	\$ 45,706,270
Total Loans	\$1,018,286,414	\$ 1,004,562,234
Allowance for Loan Losses	<u>\$ (8,242,742)</u>	<u>\$ (7,867,787)</u>
Net Loans	<u>\$1,010,043,672</u>	\$ 996,694,447

4. Loan Servicing - Mortgage loans sold to FNMA are not included in the accompanying statements of financial condition. The unpaid principal balances as of December 31, 2011 and 2010 were \$510,388,538 and \$512,498,872 respectively.

5. National Credit Union Share Insurance Fund (NCUSIF) Deposit - The deposit in the NCUSIF is in accordance with the National Credit Union Administration regulations, which requires a deposit by each federally insured credit union in an amount equal to 1% of its insured members' shares.

6. Notes Payable - Notes payable are funds borrowed from the Federal Home Loan Bank which are used to lend to members for fixed rate mortgages.

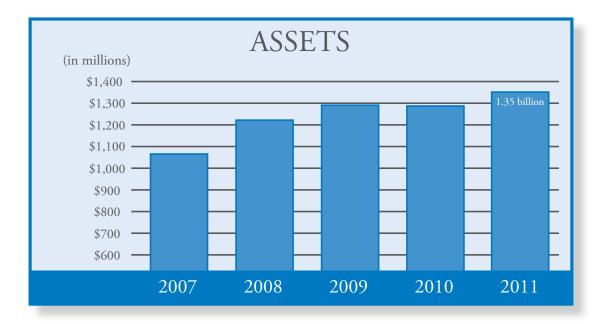
Reg Sha

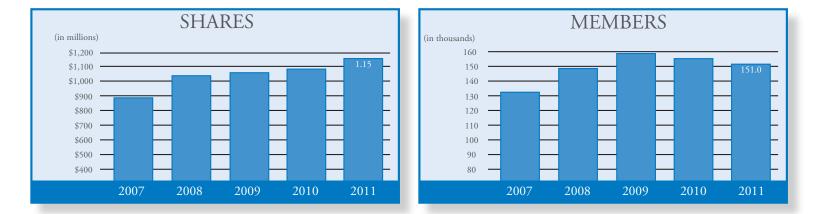
Aembers' Deposits		
	12/31/11	12/31/10
ular Share Accounts	\$ 318,099,915	\$ 267,328,216
re Draft Accounts	\$ 200,379,586	\$ 181,931,709
ney Market Accounts	\$ 228,306,035	\$ 197,931,662
LS	\$ 105,685,052	\$ 105,641,551
tificates	<u>\$ 298,938,222</u>	\$ 334,818,182
al Deposits	\$1,151,408,810	\$ 1,087,651,320

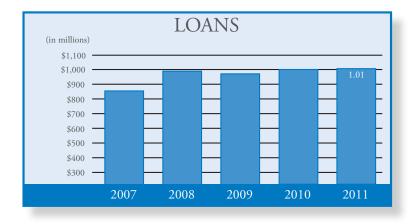
8. Comprehensive Gain/(Loss) - Certain changes in assets and liabilities, such as 1) unrealized gains and losses on available-for-sale securities and 2) gains and losses on assets in defined benefit plans that are not recognized as components of net periodic benefit costs.

9. Consolidated Statements - The Credit Union wholly owns CU Community, LLC, a credit union service organization. The credit union's financial statements are consolidated as required by generally accepted accounting principles.

REPORT 2011







MINUTES OF THE 63rd

Call to Order

a. WELCOME. The 63rd Annual Meeting of the ORNL Federal Credit Union (operating under NCUA Charter No. 5797, issued August 6, 1948) was called to order at 6:00 p.m. by Mason Oakes, Chair of the Board of Directors. He stated that the purposes of the meeting were to report to the membership, receive the report of the Nominating Committee, announce results of the election, and announce winners of the prizes. He noted that refreshments were provided by Double Tree Hotel.

b. QUORUM DETERMINATION. There were more than enough members present to constitute a quorum.

2 Minutes of the 62nd Annual Meeting

A motion was made, seconded, and passed to approve the minutes as written.

3 Election

a. REPORT OF THE NOMINATING COMMITTEE. Members of the Committee were Jama Hill, Chair; Joe Setaro; and James McKinley. Hill referred to the Nominating Committee's report as published in the 2010 Annual Report. Nominees were Wanda McCrosky, Herb Debban, Mason Oakes, and Joe Setaro. b. ANNOUNCEMENT OF ELECTION RESULTS. Harvey Gray, Chair of the Supervisory Committee, announced the following results of electronic/ paper voting prior to the meeting:

Wanda McCrosky	1,048
Mason Oakes	906
Herb Debban	802
Joe Setaro	753

Gray congratulated Wanda McCrosky, Mason Oakes, and Herb Debban on their election to the Board.

4 Reports

Oakes introduced President and Chief Executive Officer John D. McKittrick, current Board Members, and members of the Supervisory Committee. He thanked members of other committees and volunteers as listed in the printed report.

A six-minute audiovisual presentation on the Credit Union's activities during 2010 was shown.

Oakes thanked members of the Marketing Department for producing the audiovisual report. He referred to the Chairman's printed report and called for questions, but there were none.

ANNUAL MEETING

Marcella Catron, Treasurer, referred to her report and called for questions; there were none.

Chair Harvey Gray referred to the Supervisory Committee's report. He noted that the annual audit again gave ORNL FCU a clean bill of health, with no significant findings. There were no questions about the Supervisory Committee's report.

5 Old Business

None.

6 New Business

a. SENIOR MANAGEMENT RETIREES AND NEW PRESIDENT. Oakes recognized retirees John McKittrick, David Farmer, Taylor Scott, and Don Thaler. They were given a round of applause and well wishes, with a standing ovation for President John McKittrick. Oakes then introduced new President and CEO as of April 1, Chris Johnson, who also received a round of applause.

7 2010 Annual Meeting Prize Winners

Winners of \$100 prizes from a drawing of all members who voted were:

Laura R. Jerry W. Erin B. Megan B. Fred W. Evelene F. Donald B. James C. Jefferson H. Judith M. Kayla B. Christopher R. Donald L. Clinton G. Steven L.

8 Adjournment

The meeting adjourned at 6:25 p.m., followed by a reception catered by the Double Tree Hotel where the meeting was held.



OFFICIALS

Board of Directors

Mason Oakes, Chair Herb Debban, Vice Chair Marcella Catron, Treasurer Wanda McCrosky, Secretary Leigha Edwards Randy Gorman Jama Hill Samuel P. McKenzie James E. Payne

Mary Helen Rose, Recording Secretary

Supervisory Committee

Harvey Gray, Chair David Watkins, Vice Chair Vickie Caughron, Secretary Joel E. Pearman Gerald Smith

Asset Liability & Investment Committee

Mason Oakes, Chair Herb Debban, Vice Chair Marcella Catron, Treasurer Wanda McCrosky, Secretary

Legislative & Governmental Affairs Committee

James E. Payne, Chair Leigha Edwards Randy Gorman Samuel P. McKenzie

Nominating & Election Committee

Wanda McCrosky, Chair Christy Griffith James McKinley

Board Policy & Governance Committee

Jama Hill, Chair Leigha Edwards Randy Gorman Wanda McCrosky Samuel P. McKenzie James E. Payne

Retirement Plans & Investments Committee

Herb Debban, Chair Marcella Catron Jama Hill Sally Jaunsen Wanda McCrosky Mason Oakes Mary L. Yoder Strength

MANAGEMENT

Chris Johnson, President/Chief Executive Officer Dennis Bowker, Chief Financial Officer/SVP Melodie Godfrey, Executive Vice President Dawn Brummett, VP, Consumer Lending Janita Clausell, President/Chief Operating Officer, CU Community, VP Sales and Service Stacey Foster, VP, Risk Management Andrea Griffitts, VP, Audit Services Larry Jackson, VP, Mortgage Lending Clay Kearley, VP, Member Business Services Michael McKnight, VP, Chief Technology Officer Melissa McMahan, VP, IT Core Transformation Brian Mullins, VP, Investment Services Rochelle Pettus, VP, Operations Lisa Taylor, VP, Controller & Funding Officer Joy Wilson, VP, Talent Management Tom Wright, VP, Marketing Linda Evans, AVP, Sales and Service Chris Fox, AVP, Information Technology Emily Gibson, AVP, Consumer Lending Operations Kevin O' Connor, AVP, Sales and Service Dan Lovell, AVP, Member Business Lending Cissi Reagan, AVP, Sales and Service Tim Sirman, AVP, Facilities Harriet Walker, AVP, Indirect Lending Jean Eiler, Security Director

Don Bias, Facilities Manager Christopher Boler, Mortgage Sales Manager Sharon Burris, E-Services Manager Melissa Chase, Deposit Servicing Manager Becky Curry, Accounting Manager Pam Lewis, Indirect Lending Manager Renee McGinnis, Automated Dispenser Services Manager Janet Martin, Contact Center Manager Trish Seiber, Servicing Manager Lisa Thompson, Compliance Manager Jennifer Trentham, Technical Training Manager Amy Vichich, Compensation & Benefits Manager Melanie Walsh, Staffing Manager Jin Zhu, Continuous Process Improvement Manager Stacey Znachko, Collections Manager Donna Beeco, Branch Manager, Middlebrook Food City Ryan Bennett, Branch Manager, Oak Ridge National Laboratory Stanley Bollinger, Branch Manager, Powell Kroger Lori Branam, Branch Manager, Sevierville Debra Brown, Branch Manager, Farragut Kroger Amy Chesney, Branch Manager, Karns Holley Chitwood, Branch Manager, Lenoir City Food City Tommy G'Fellers, Branch Manager, West Knoxville

MANAGEMENT (CONTINUED)

Debra Hankins, Branch Manager, Kingston Mike Harrison, Branch Manager, Halls John Hassell, Branch Manager, Madisonville Terresa Hill, Branch Manager, Alcoa Myra Kennedy, Branch Manager, Loudon Angie Kizer, Branch Manager, Maryville Walmart Michelle Leach, Branch Manager, North Knoxville Jason Long, Branch Manager, Maynardville Food City Amanda Mahan, Branch Manager, Bearden Jeff McCord, Branch Manager, Northshore Kroger Dawn Millican, Branch Manager, Lenoir City Vicki Norton, Branch Manager, Millertown Pike Darren Osborne, Branch Manager, Oak Ridge Walmart Gale Pace, Branch Manager, Farragut Holly Roach, Branch Manager, Clinton Food City

Cynthia Russell, Branch Manager, LaFollette

Megan Sandiford, Branch Manager, Morrell Road Food City

Angel Scott, Branch Manager, Oak Ridge

Kay Smith, Branch Manager, Clinton

Latanya Terrell-Upton, Branch Manager, East Knoxville

Teresa Trent, Branch Manager, Morristown

Jerry Ward, Branch Manager, South Knoxville

Angie White, Branch Manager, Fountain City

Misty Wright, Branch Manager, Rockwood Walmart



BRANCH LOCATIONS

Knox County

Bearden Branch—5505 Kingston Pike East Knoxville Branch—3634 East Magnolia Avenue Farragut Branch—11405 Municipal Center Drive Farragut Kroger Branch—11240 Kingston Pike Fountain City Branch—5208 North Broadway Halls Branch—4510 East Emory Road Karns Branch—7228 Oak Ridge Highway Middlebrook Food City Branch—9565 Middlebrook Pike Millertown Pike Branch—5409 Millertown Pike Morrell Food City Branch—284 Morrell Road North Knoxville Branch—808 Victor Drive Northshore Kroger Branch—9501 South Northshore Drive Powell Kroger Branch—6702 Clinton Highway South Knoxville Branch—7325 Chapman Highway West Knoxville Branch—8721 Kingston Pike

Anderson County

Oak Ridge Branch—221 South Rutgers Avenue Oak Ridge Wal-Mart Branch—373 South Illinois Avenue Clinton Branch—1117 North Charles Seivers Boulevard Clinton Food City Branch—507 South Charles Seivers Boulevard

Blount County

Alcoa Branch—103 Hamilton Crossing Drive Maryville Wal-Mart Branch—2410 US Highway 411 South

Campbell County

LaFollette Branch—2229 Jacksboro Pike

Hamblen County

Morristown Branch—1730 West Andrew Johnson Highway

Loudon County

Lenoir City Branch—895 Highway 321 North Lenoir City Food City Branch—1900 Highway 321 Loudon Branch—2859 Highway 72

Roane County

Kingston Branch—1204 North Kentucky Street Lab Branch—Oak Ridge National Laboratory Rockwood Wal-Mart Branch—1102 North Gateway Avenue

Monroe County

Madisonville Branch—4201 Highway 411

Sevier County Sevierville Branch—699 Parkway #5

Union County

Maynardville Food City Branch—4344 Maynardville Highway



